FCMAT

FISCAL CRISIS & MANAGEMENT
ASSISTANCE TEAM

April 30, 2026

Cancy McArn, Interim Superintendent
Sacramento City Unified School District
5735 47th Ave.
Sacramento, CA 95824

Dear Interim Superintendent McArn:

In April 2026, the Sacramento City Unified School District and the Fiscal Crisis and Management Assistance Team (FCMAT) entered into an agreement for FCMAT to review the district's fiscal solvency through the development of a cash flow analysis. The agreement stated that FCMAT would perform the following:

1. FCMAT will review the district's 2025-26 second interim budget and use it as a baseline to develop a cash flow analysis for the current and subsequent fiscal year to determine if the district will require an emergency advance apportionment.

In March 2026, the team conducted its work offsite while the district provided financial reports and other information for review. From April 14-16, team members visited the district to gather and examine additional information, followed by remote meetings on April 17 with staff from the Sacramento County Treasurer and the Sacramento County Office of Education. Following this fieldwork, FCMAT continued to review and analyze the information obtained. This letter presents the team's findings.

FCMAT appreciates the opportunity to serve the Sacramento City Unified School District and thanks district staff for their assistance throughout fieldwork.

Sincerely,

Erin Lillibridge
Chief Analyst

1300 17th St. – City Centre, Bakersfield, CA 93301-4533
Tel. 661-636-4611 • Fax 661-636-4647
www.fcmat.org

Summary

Sacramento City Unified School District is governed by a seven-member board and serves approximately 41,868 students in transitional kindergarten through grade 12 across 82 schools, including 15 charter schools, based on 2025-26 California Department of Education (CDE) DataQuest data. The district is the 14th largest in California (CDE). In 2025-26, approximately 67.5% of students were socioeconomically disadvantaged and 18.2% were English learners (DataQuest). The district's unduplicated pupil percentage[1] was 68.1%, as reported in the 2025-26 First Principal Apportionment (P-1).

The district is fiscally accountable, meaning it issues its own payroll and commercial warrants, and operates an independent financial system separate from the Sacramento County Office of Education. In October 2025, following completion of the district's 2024-25 unaudited actuals, the Sacramento County Superintendent of Schools determined that the district lacked going concern.[2] The unaudited actuals reflected significant erosion of cash and fund balance, including a projected negative unrestricted general fund ending balance of $19.1 million and indicators of potential cash insolvency in the current fiscal year.

In December 2025, FCMAT completed a fiscal health risk analysis and concluded that the district faced a high risk of fiscal insolvency. In March 2026, the Sacramento County Superintendent of Schools requested that the district engage FCMAT to complete a cash flow analysis based on the district's 2025-26 second interim projections to estimate the timing and magnitude of potential cash insolvency. As part of its analysis, FCMAT evaluated the district's ability to manage projected cash shortfalls through both internal and external borrowing.

Absent internal or external borrowing, the district is projected to experience sustained negative cash balances throughout the 2026-27 fiscal year, reflecting a structural cash shortfall rather than a temporary timing issue. Internal borrowing capacity is limited. Given the district's projected deficit spending, any interfund borrowing is unlikely to be repaid as statutorily required. In addition, projected cash deficits are expected to exceed the maximum amount available through external borrowing from the county by the end of December 2026. With all available borrowing sources exhausted, the district faces a high risk of cash insolvency in February 2027.

As the district considers requesting an emergency advance apportionment, district leaders should evaluate the immediate costs associated with insolvency, including borrowing costs, the expense of a comprehensive assessment, and the appointment of an administrator. They should also consider the realistic timeframe required to reduce deficit spending and rebuild the district's cash position and fund balance.

The remainder of this letter presents the findings of FCMAT's analysis.

---

[1] Unduplicated pupil percentage (UPP) is the measure used to calculate Local Control Funding Formula (LCFF) supplemental and concentration grants. UPP represents the percentage of students who are English learners, foster youth, or eligible for free or reduced-price meals, with each student counted once regardless of how many criteria they meet. For LCFF purposes, UPP is calculated using a three-year rolling average.

[2] Lack of going concern is a condition indicating substantial doubt about an organization's ability to continue operations and meet its financial obligations during the current and subsequent fiscal year.

Cash Flow Analysis

Background

During the 2025-26 budget cycle, the materially lower-than-expected beginning balance, combined with accelerating deficit spending, significantly weakened the district's combined general fund[3] position. Although the district has begun developing and implementing corrective actions through a fiscal solvency plan, the magnitude and pace of the projected deficit has exceeded available reserves and planned reductions, setting the context for the solvency and cash flow challenges detailed below.

At adoption of the 2025-26 budget, the district projected a beginning combined general fund balance of $195.4 million, based on its 2024-25 estimated actuals. When unaudited actuals were reported in September 2025, deficit spending for 2024-25 was significantly higher than estimated, primarily affecting the unrestricted general fund. As a result, the district's 2024-25 ending combined general fund balance totaled $157.1 million — $38.3 million lower than anticipated — and was carried forward as the beginning balance for 2025-26.

At first interim in December 2025, the district projected an additional $43.3 million in deficit spending beyond what had been assumed in the adopted budget. While this increase partially reflected updated prior year results, projections worsened further at second interim. By March 2026, projected deficit spending had increased by another $79.7 million. This brought total projected deficit spending for 2025-26 to $217.7 million and resulted in a projected combined general fund ending balance at June 30, 2026 of approximately negative $60.6 million.

In response to its deteriorating financial position, the district has continued to advance a fiscal solvency plan and, at second interim, identified approximately $63.3 million in authorized expenditure reductions for 2025-26 and $77.8 million for 2026-27. Some of those savings may not fully materialize (for example, pending completion of the reduction-in-force process), and even if all quantified solutions are achieved, the district's 2025-26 second interim indicates a combined general fund ending balance of approximately negative $205.6 million in 2026-27.

Unrestricted General Fund

The unrestricted general fund balance is a school district's primary indicator of fiscal solvency and available reserves. Because restricted funds must be used for legally or programmatically designated purposes and are not available to support general school district operations, restricted balances are excluded from reserve and solvency analyses. Accordingly, this section focuses on changes to the unrestricted general fund during the 2025-26 fiscal year.

At adoption, the district's budget assumed a positive unrestricted general fund ending balance of $24.2 million as of June 30, 2026. Subsequent reporting, however, showed a steady deterioration in this position, with the balance declining to negative $19.1 million at unaudited actuals, negative $34.2 million at first interim, and negative $108.2 million at second interim. Figure 1 on the following page illustrates changes in the district's unrestricted general fund balance over the 2025-26 budget reporting cycle.

[3] Combined general fund is the sum of the district's unrestricted and restricted general fund balances.

Unrestricted General Fund Balance, 2025-26

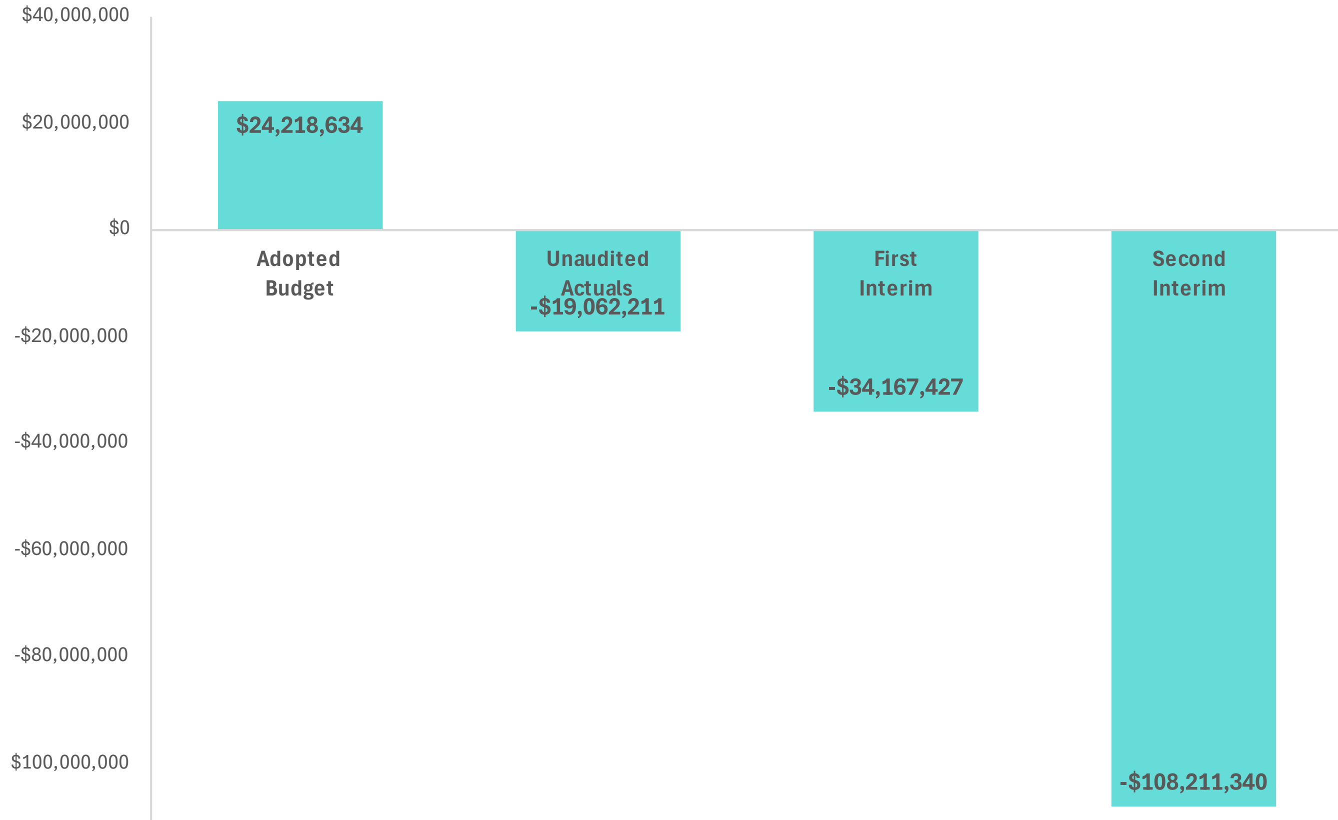

Figure 1. Column chart showing changes in the district’s unrestricted general fund balance across the 2025-26 budget reporting periods.

Sources: District’s 2024-25 unaudited actuals financial report and 2025-26 adopted budget, first interim, and second interim financial reports.

Cash Flow Management

To manage temporary cash flow needs, school districts may rely on interfund borrowing or other short-term financing mechanisms. When such borrowing reflects timing mismatches between expenditures and revenue receipts and remains within legal limits, it does not, by itself, indicate insolvency. A negative ending fund balance, however, signals significantly elevated fiscal risk because it places a school district under increasing cash flow pressure that, absent prompt corrective action, directly threatens fiscal solvency. Insolvency occurs when a school district has exhausted both available cash and legal borrowing options and can no longer meet its financial obligations, most notably, employee payroll.

Under Education Code (EC) 42603, interfund borrowing is limited to 75% of the maximum cash balance held in any fund or account during the current fiscal year. Borrowed amounts are not available for appropriation or considered revenue to the borrowing fund and must be repaid within the same fiscal year or, if borrowed within the final 120 calendar days, by the end of the subsequent fiscal year. Statute further specifies that such borrowing should occur only when the receiving fund will earn sufficient revenue during the fiscal year to repay the amount transferred. Certain funds, such as the cafeteria fund and capital facilities fund, are subject to additional statutory or regulatory restrictions. School districts engaging in interfund borrowing should also ensure that all funds retain sufficient resources to meet their own financial obligations.

In addition, EC 42620 authorizes counties to provide temporary cash advances to school districts experiencing short-term cash shortfalls, limited to 85% of revenues expected to accrue during the fiscal year.

Article XVI, Section 6 of the California Constitution further restricts the timing of such advances, prohibiting county treasurers from issuing loans before the first day of the fiscal year or after the last Monday in April. These advances are made against anticipated property tax revenues, which are distributed by counties to school districts in December and April. While such advances do not carry a direct financing cost, they reduce potential interest earnings while outstanding, and terms and conditions may also vary by county.

District Temporary Cash Borrowing

Internal Borrowing Capacity

The district's most recent governing board resolution authorizing interfund borrowing, Resolution No. 3337, was approved on August 17, 2023. That resolution authorized temporary interfund borrowing only for the 2023-24 fiscal year and required all transfers to be approved by the superintendent or designee.

As of the date of this report, no governing board resolution authorizing interfund borrowing is in effect for the 2025-26 fiscal year. The district has placed a resolution authorizing temporary interfund borrowing on the agenda for consideration at its April 30, 2026 board meeting. In addition, the district has not completed cash flow projections for funds other than the general fund, which is essential to determining whether resources are available for borrowing without jeopardizing a fund's ability to meet its own obligations.

Table 1 summarizes the district's estimated internal borrowing capacity as of April 15, 2026. Although cash balances across all district funds totaled approximately $228.9 million on that date, statutory and operational constraints significantly limit the amount available for interfund borrowing. After excluding funds that are legally restricted, designated for planned transfers, or projected to have insufficient or negative balances, and applying the statutory 75% borrowing limitation, the district's estimated internal borrowing capacity totals approximately $36.6 million.

Table 1. Internal Borrowing Capacity Analysis

Cash balances as of April 15, 2026	Amount
Total cash in county treasury (all funds)	$228,858,586
Less: General fund[4] and funds with negative or insufficient balances	$57,206,033
Less: Funds not legally available for borrowing	$110,107,254
Less: Self-insurance fund transfer into the general fund (part of fiscal solvency plan)	$9,000,000
Less: Charter school fund transfer into the general fund (part of annual budget)	$3,755,880
Total funds potentially available	**$48,789,419**
Applied borrowing limit	75%
Maximum estimated internal borrowing capacity	**$36,592,064**

Sources: District financial system report, Fiscal16a (Account Component Summary-Balance) filtered for Object 9110 (Cash in the County Treasury), as of April 15, 2026; and 2025-26 second interim financial report.

[4]General fund balances reported in this analysis include the district's payroll clearing account, which is maintained in Fund 76.

While EC 42603 generally permits interfund borrowing, it applies only to funds with legally available cash. Funds restricted by statute, voter approval, or debt or fiduciary[5] agreements are effectively excluded from borrowing eligibility. Accordingly, Tables 2 through 4 group district funds based on FCMAT's assessment of their availability to support temporary interfund borrowing, distinguishing among potentially available funds, funds with projected insufficient or negative balances, and funds that are not legally available.

Table 2 summarizes funds with positive cash balances as of April 15, 2026, and projected positive ending fund balances as of June 30, 2026, that could be considered for temporary interfund borrowing, subject to cash flow timing, legal requirements and programmatic needs.

Table 2. Funds Potentially Available for Internal Borrowing

Fund	Description	Fund-Specific Constraints and Considerations
09	Charter Schools	Cash balance of $10.7 million as of April 15, 2026. Projected deficit spending of $5.0 million at the 2025-26 second interim, excluding a projected transfer of more than $3.8 million to the general fund. The fund has a total projected ending fund balance of $4.0 million.
13	Cafeteria	Limited cash balance of $219,336 as of April 15, 2026. Per CDE guidance, borrowing is allowable only if it does not jeopardize program operations or reduce fund balances below three months of operating costs. Any borrowing must be documented through a formal, interest-bearing loan agreement. The fund has a total projected ending balance of $10.1 million.
25	Capital Facilities (Developer Fees)	Cash balance of $37.0 million as of April 15, 2026. Government Code 66006(a) requires that interest earnings remain in the fund; therefore, any amounts borrowed must be fully repaid with interest. In addition, the fund is used to partially pay debt service on the district's lease revenue bonds, totaling approximately $4.5 million in 2025-26, which further constrains cash availability. The fund has a total projected ending balance of $38.6 million.
67	Self-Insurance	Cash balance of $13.6 million as of April 15, 2026. Projected deficit spending of $1.3 million at the 2025-26 second interim, excluding a projected $9.0 million transfer to the general fund under the district's fiscal solvency plan. The fund has a total projected ending balance of $1.6 million.

Sources: FCMAT analysis, district's 2025-26 second interim financial report, and Fiscal16a Financial Report.

Table 3 summarizes funds that are excluded from internal borrowing because projected negative cash positions or ending balances insufficient to support operations limit their ability to support temporary interfund borrowing, based on projected June 30, 2026 ending fund balances.

Table 3. Funds Not Sufficient to Support Internal Borrowing

Fund	Description	Fund-Specific Constraints and Considerations
11	Adult Education	Negative cash balance of $3.1 million as of April 15, 2026. Projected deficit spending of $2.4 million at the 2025-26 second interim, excluding a projected transfer of more than $1.9 million from the general fund and child development fund. The fund has a total projected ending balance of $2,779.
12	Child Development	Cash balance of $4.9 million as of April 15, 2026. Projected deficit spending of $4.1 million at the 2025-26 second interim, excluding a projected transfer of approximately $287,000 to the adult education fund. The fund has a total projected ending balance of $131.
35	County School Facilities	Nonmaterial cash balance available as of April 15, 2026 at $2,358. The fund has a total projected ending balance of $3,343.
61	Cafeteria Enterprise	Nonmaterial cash balance available as of April 15, 2026 at $40,036. The fund has a total projected ending balance of $85,638.

Sources: FCMAT analysis, district's 2025-26 second interim financial report, and Fiscal16a Financial Report.

[5]Fiduciary refers to a relationship in which the district holds and manages assets on behalf of others and may not use those assets for its own purposes.

Table 4 summarizes funds with cash balances that are legally restricted, fiduciary in nature, or otherwise prohibited from use for internal borrowing.

Table 4. Funds Not Legally Available for Internal Borrowing

Fund	Description	Fund-Specific Constraints and Considerations
08	Student Activity	Fiduciary fund held in trust for student organizations. Cash represents student-raised funds, is maintained in local bank accounts rather than the county treasury, and is not legally available for district operating purposes or internal borrowing. The fund has a total projected ending balance of $1.7 million.
21	Building	Restricted fund holding voter-approved general obligation bond proceeds that may be used only for authorized capital project purposes. Temporary use of bond proceeds for operating cash flow or interfund borrowing poses significant legal, regulatory and financial risks, as outlined in the California Debt and Investment Advisory Commission (CDIAC) Issue Brief No. 19-06. The fund has a total projected ending balance of negative $221.3 million.
49	Capital Projects (CFDs)	Restricted fund used for facilities financed by Mello-Roos Community Facilities Districts (CFDs). Cash balances consist of legally restricted CFD proceeds and tax revenues dedicated to specific voter-approved improvements and services and are not available for operating purposes or interfund borrowing. In addition, the fund is used to partially pay debt service on the district's lease revenue bonds, totaling approximately $1.0 million in 2025-26. The fund has a total projected ending balance of $5.0 million.
51	Bond Interest and Redemption	Restricted fund used solely for the payment of bond principal, interest, and related costs. Cash balances are restricted by statute and debt covenants and are not available for interfund borrowing. The fund has a total projected ending balance of $70.0 million.

Sources: FCMAT analysis and district's 2025-26 second interim financial report.

External Borrowing from the County Treasury

The district has not adopted a governing board resolution acknowledging the potential use of temporary cash advances from funds held by the county treasurer under EC 42620. Although Sacramento County does not require formal board authorization to access this borrowing, other school districts statewide have adopted such resolutions to promote transparency and strengthen fiscal oversight.

County treasury property tax advances are not available to address projected negative cash balances for the remainder of the 2025-26 fiscal year because constitutional provisions prohibit these temporary cash advances beyond the last Monday in April. Accordingly, any borrowing under EC 42620 would be limited to addressing cash flow needs in 2026-27.

Each year on July 1, the Sacramento County Treasury Division automatically provides school districts with a cash flow advance equal to 85% of their estimated annual property tax revenues.[6] For the 2026–27 fiscal year, the district's total property tax revenue is estimated at approximately $130.7 million; based on this estimate, the district is expected to receive an advance of approximately $111.1 million on July 1, 2026. This advance does not require separate action by the district and provides cash flow support before the first major property tax distribution in December.

The district does not repay these funds to the county. Rather, the July 1, 2026 advance represents an early distribution of the district's own property tax revenues. When the first property tax distribution occurs in December 2026, the outstanding balance of the advance is reduced in half, lowering the remaining advance amount to approximately $55.5 million, or 42.5% of the estimated annual total. This remaining bal-

[6]The property tax advance includes secured, unsecured, unitary, homeowners' exemption, and Educational Revenue Augmentation Fund (ERAF) taxes.

ance carries forward until the final property tax distribution in April 2027, when the district's annual property tax receipts fully offset the advance.

June 2026 Apportionment Deferral

For the 2025-26 fiscal year, the state implemented a principal apportionment deferral that delayed approximately $1.9 billion in current year state aid from June 2026 to July 2026. School districts that expected to be unable to meet financial obligations in June or July 2026 because of the deferral were eligible to apply for an exemption under EC 14041.8 by April 1, 2026.

Although Education Protection Account (EPA) payments are not subject to deferral, EPA revenues have historically fluctuated during the fourth quarter, affecting the June Second Principal Apportionment (P-2) payment and, consequently, the overall amount of state aid subject to deferral. Because preliminary estimates of the deferral percentage may not reflect the final amount, the CDE advised school districts to assume that the entire June payment will be deferred to July when evaluating the need for an exemption.

Based on the CDE's P-1, certified on February 18, 2026, the district's estimated June payment totals approximately $30.8 million, excluding an estimated $25.7 million in fourth quarter EPA revenue. This June payment includes the following funding: LCFF State Aid; Special Education; Special Education Mental Health Services; Special Education Early Intervention Preschool Grant; Expanded Learning Opportunities Program; Home-to-School Transportation Reimbursement; Proposition 28 (Arts and Music in Schools); and the LCFF Equity Multiplier.

The district's 2025-26 second interim cash flow projections estimated that the June 30, 2026 cash balance would be $4.9 million; however, these projections assumed receipt of the June state aid payment on schedule. Given uncertainty surrounding the final EPA payment and the district's limited internal borrowing capacity, the district may not have sufficient liquidity to absorb a full June deferral and therefore submitted a deferral exemption request by the April 1, 2026 deadline.

For purposes of this analysis, FCMAT assumes the exemption request will be approved. Without approval, the district could experience cash insolvency as early as June 2026.

FCMAT Cash Flow Projection

The district began the 2025-26 fiscal year with a general fund cash balance of $237.1 million on July 1, 2025. FCMAT's cash flow projection incorporates actual cash activity through March 31, 2026, with the remaining months projected through June 30, 2027. Assuming the June 2026 state aid and EPA payments are received on time, the projection shows the district ending the current year with a positive cash balance of approximately $19.4 million on June 30, 2026.[7]

Figure 2 presents the projected monthly ending cash balances for the 2026-27 fiscal year. Beginning with an estimated cash balance of approximately $19.4 million on July 1, 2026, the projection shows that the district would experience negative cash balances in every month of the year without internal and external borrowing. Because the projection reflects month-end balances only, actual cash balances during the month — particularly after payroll and other significant disbursements — are likely to fall below the amounts shown.

[7] Absent an approved exemption, deferral of the full June 2026 state aid payment to July would reduce the district's projected June 30, 2026 cash balance to approximately negative $11.5 million. In this scenario, any reduction in fourth quarter EPA revenue would further worsen the year-end cash balance; in FCMAT's projections, if the final EPA payment is zero, cash would decline to approximately negative $37.2 million, which exceeds the district's estimated internal borrowing capacity of $36.6 million.

By February 2027, the district's projected negative ending cash balance of $117.9 million is expected to exceed the maximum available internal and external borrowing capacity. These projections indicate a high risk that the district would be unable to meet ongoing financial obligations, including employee payroll, well before the end of the 2026-27 fiscal year. Under these circumstances, the district should consider taking the necessary steps to pursue the state's emergency advance apportionment process to reduce the risk of cash insolvency.

Projected Ending General Fund Cash Balances by Month, 2026-27

Figure 2. Chart showing the negative monthly cash balances projected for the 2026-27 fiscal year.

Source: FCMAT cash flow projection.

Methodology and Assumptions

FCMAT's cash flow projection is based on the most current information available at the time of preparation and relies on assumptions reflected in the district's 2025-26 second interim budget and multiyear projections. As a result, it is sensitive to changes in both revenues and expenditures. Expenditure reductions implemented before the end of the 2025-26 fiscal year could preserve cash and delay cash insolvency. Conversely, if actual expenditures exceed second interim assumptions or anticipated revenues do not materialize as projected, the district could experience cash insolvency earlier than reflected in the projection.

Additional detail on key assumptions, limitations and potential risks identified through FCMAT's review of the district's revenues and expenditures is provided below.

Revenues (including Transfers In)

The following points summarize key revenue assumptions incorporated into FCMAT's cash flow projection and highlight areas where projected cash receipts may differ from the district's cash flow assumptions or are subject to heightened risk:

- **Use of district financial system cash balances –** Because a full monthly reconciliation of district cash balances to the county treasury had not been completed for the 2025-26 fiscal year, the projection relies on cash balances reported in the district's financial system. Timing differences between district-recorded interfund activity and county-recorded cash activity may exist.
- **Posting and receipt timing practices –** FCMAT's cash flow projection reflects historical revenue receipt and posting patterns observed in the district's financial records. Although property tax payments are typically distributed by counties in December and April, the district's prior year records show that these revenues were recorded in January and May. FCMAT applied these historical posting patterns when estimating certain revenue receipts for the remainder of the 2025-26 fiscal year and for the 2026-27 fiscal year.
- **Prior-year accrual corrections –** During the 2025-26 fiscal year, the district recorded certain revenues accrued in prior years within current year revenue accounts. FCMAT's cash flow projection assumes these entries are substantially corrected in April 2026. While this correction does not affect the district's overall cash balance, it affects the timing and composition of current year revenues and related cash receipts reflected in the projection.
- **Revenue verification –** FCMAT verified projected revenues where possible using the CDE's apportionment schedules. Certain revenue items, such as local revenues and some grant program funding, could not be independently verified using publicly available sources. For these items, FCMAT relied on the district's budgeted revenue assumptions and historical receipt patterns. As a result, FCMAT's projected total revenues for 2025-26 are approximately $587,300 lower than the district's estimate. This difference is considered immaterial to the overall cash solvency analysis and is reflected in the adjustment column.
- **Reliance on P-1 certification –** FCMAT's cash flow projection is based on revenue assumptions reflected in the district's 2025-26 second interim budget, including projected enrollment, average daily attendance (ADA), and state funding estimates in effect at the time of preparation. Where applicable, FCMAT relied on the CDE's P-1 data, which

also forms the basis for the district's LCFF calculations. P-2, which incorporates updated ADA and property tax information, will be certified in June 2026 and will affect the amount of the June 2026 apportionment payment.

- **Reimbursement and reporting assumptions –** The cash flow projection assumes the district completes required cash and expenditure reporting on a timely basis and fully expends all budgeted restricted balances to receive federal entitlement and other reimbursement-based revenues in accordance with the state's established quarterly payment schedule.
- **Interfund transfers in the general fund –** The cash flow projection includes one-time transfers to the general fund in June 2026 of approximately $3.8 million from Fund 09 (charter schools fund) and $9.0 million from Fund 67 (self-insurance fund), based on the 2025-26 second interim.

Expenditures (including Transfers Out)

The following points identify significant expenditure assumptions used in FCMAT's cash flow projection and note areas where actual spending levels or timing may differ from the district's projections, potentially affecting cash availability:

- **Expenditure verification –** FCMAT's cash flow projection is based on expenditure assumptions reflected in the district's 2025-26 second interim budget and informed by prior year historical expenditure patterns and year-to-date expenditures through March 31, 2026. The analysis included a high-level review of open encumbrances and available budget balances by major expenditure category. In reviewing year-to-date activity, FCMAT considered historical year-end close practices and previously identified weaknesses in budget monitoring and purchasing, including reported delays in accounts payable processing and inconsistent reconciliation and accrual clearing practices. These conditions increase the likelihood that some goods and services already received have not yet been fully recorded. This potential lag was incorporated into expenditure accrual assumptions, particularly in higher-cost areas such as contracted special education services.
- **Fiscal Solvency Plan Adjustments –** The district reports that all board-approved budget reductions as of March 5, 2026 are reflected in its 2025-26 second interim projections. These actions include $63.3 million in expenditure savings and cost avoidance in 2025-26 and $77.8 million in 2026-27. Based on FCMAT's review, approximately $47.6 million of the projected 2026-27 savings are tied to reductions in central office staffing. Although the district issued layoff notices to all central office staff, it has not finalized its reorganization plan. As a result, it is unclear how much of the projected savings will be realized after final layoff notices are issued on May 15. This creates additional uncertainty in the 2026-27 cash flow analysis because monthly spending may not reflect the staffing reductions assumed in the projection.
- **Current year adjustments based on year-to-date activity –** Based on year-to-date actual expenditure and encumbrance balances, total expenditures are projected to be approximately $26.5 million lower than the district's 2025-26 second interim budget. This variance primarily reflects lower-than-budgeted spending in the books and supplies category and the services and other operating expenditures category, partially offset by an increase in certificated salary expenditures to align with actual and project-

ed payroll activity for the remainder of the fiscal year. These differences are reflected in the adjustment column.

- **Classified staff salary increase in 2025-26 –** Because the 2% salary increase for certain classified staff members represented by SEIU had not been paid as of March 31, 2026, the projection assumes the increase will be paid in July 2026, and the related costs of approximately $3 million were accrued accordingly.
- **Interfund transfers from the general fund –** The projection includes a transfer of approximately $1.6 million from the general fund to Fund 11 (adult education fund) in June 2026, based on the 2025-26 second interim.
- **Temporary interfund borrowing –** The projection does not include temporary interfund borrowing. However, based on cash balances as of April 15, 2026, the district may need to implement temporary interfund borrowing to address a negative cash balance in the adult education fund, even after recording the planned transfers into the fund. FCMAT did not include this adjustment in the cash flow projection because it is not material to the district's overall negative general fund cash position. Temporary borrowing is estimated to range from approximately $1.0 million to $3.0 million.

Appendices

Appendix A – FCMAT Cash Flow Projection

Appendix B – District Cash Flow Projection

Appendix C – Study Agreement

Appendix A – FCMAT Cash Flow Projection

FCMAT/CSIS Software 1.0.0.0 - 4/23/2026 12:29:32 PM

Sacramento City Unified 34-67439-0000000	**Cashflow Report** FCMAT Cash Flow - SCUSD Second Interim (Includes Deferral Exemption + CY Adjustments) (FINAL PROJECTION FOR LETTER) Base Year 2025-26; Actuals Through the Month of March	Fund 01 Projection# 30965

	Object Range	Budget/Beg. Balance	2025 July	August	September	October	November	December	2026 January	Feburary
A. BEGINNING CASH		**237,125,895.36**	**237,125,895.36**	**157,219,780.49**	**118,914,731.71**	**135,203,409.91**	**109,816,452.20**	**83,434,364.12**	**60,872,933.13**	**107,093,262.54**
B. RECEIPTS										
LCFF Sources										
Principal Apportionment	8010-8019	354,358,219.00	—	(1,694,380.00)	47,550,666.00	49,358,859.89	25,378,145.00	47,550,666.00	25,378,145.00	21,717,022.00
Property Taxes	8020-8079	146,828,343.00	—	—	—	(878,684.06)	516,363.61	—	65,496,382.90	—
Miscellaneous Funds & LCFF Transfers	8080-8099	(15,083,139.00)	—	(1,013,628.00)	(1,373,485.47)	(1,366,218.58)	(348,593.00)	(2,414,036.00)	(1,381,307.00)	(348,593.00)
Federal Revenue	8100-8299	51,472,813.22	672,061.91	25,431.27	1,183,461.79	9,004,547.00	47,595.33	12,041,005.71	494,872.21	1,676,036.46
Other State Revenue	8300-8599	170,622,757.25	2,779.24	24,656,745.24	14,652,064.02	23,141,974.23	12,573,825.75	11,314,850.96	8,590,451.44	12,112,278.24
Other Local Revenue	8600-8799	16,508,562.66	(3,555,869.37)	1,215,754.33	8,184,063.22	(2,016,392.47)	4,134,006.65	1,187,864.36	491,510.66	4,010,391.53
Interfund Transfers in	8910-8929	12,755,880.00	—	—	—	—	—	—	2,986,272.68	—
All Other Financing Sources	8930-8999	0.00	—	—	—	—	—	—	—	—
TOTAL RECEIPTS		**737,463,436.13**	**(2,881,028.22)**	**23,189,922.84**	**70,196,769.56**	**77,244,086.01**	**42,301,343.34**	**69,680,351.03**	**102,056,327.89**	**39,167,135.23**
C. DISBURSEMENTS										
Certificated Salaries	1000-1999	322,745,987.25	3,018,554.44	30,333,962.60	27,996,884.38	29,037,158.78	30,454,526.23	30,239,926.12	29,138,419.35	29,256,755.07
Classified Salaries	2000-2999	109,838,524.89	5,399,650.36	9,412,874.00	8,988,339.67	8,889,002.05	8,834,582.72	9,393,012.49	9,027,413.80	8,865,264.65
Employee Benefits	3000-3999	271,170,957.40	5,241,820.03	21,294,030.01	20,836,051.23	21,008,531.52	19,870,305.32	21,338,348.90	21,739,241.67	21,741,405.52
Books and Supplies	4000-4999	52,440,270.55	(115,121.79)	504,321.27	621,776.32	1,132,897.12	730,696.25	1,015,040.25	1,888,886.85	1,938,510.67
Services	5000-5999	187,829,423.92	844,875.37	4,754,413.51	7,569,698.37	5,214,709.78	9,925,347.51	13,505,429.35	10,051,851.62	19,452,475.60
Capital Outlay	6000-6999	10,656,956.08	34,717.98	29,542.72	975,487.60	2,775,321.76	(2,667,823.97)	1,279,976.44	337,629.54	179,509.48
Other Outgo	7000-7499	(1,125,219.18)	—	142,303.00	93,414.68	97,535.00	99,695.89	97,535.00	(224,755.74)	(482,635.12)
Interfund Transfers Out	7600-7629	1,615,102.45	—	—	—	—	—	—	—	—
All Other Financing Uses	7630-7699	0.00	—	—	—	—	79,200.00	—	—	—
TOTAL DISBURSEMENTS		**955,172,003.36**	**14,424,496.39**	**66,471,447.11**	**67,081,652.25**	**68,155,156.01**	**67,326,529.95**	**76,869,268.55**	**71,958,687.09**	**80,951,285.87**
E. NET INCREASE/DECREASE (B - C + D)		**(297,704,804.20)**	**(79,906,114.87)**	**(38,305,048.78)**	**16,288,678.20**	**(25,386,957.71)**	**(26,382,088.08)**	**(22,561,430.99)**	**46,220,329.41**	**(48,289,137.79)**
F. ENDING CASH (A + E)			**157,219,780.49**	**118,914,731.71**	**135,203,409.91**	**109,816,452.20**	**83,434,364.12**	**60,872,933.13**	**107,093,262.54**	**58,804,124.75**
G. ENDING CASH, PLUS CASH ACCRUALS AND ADJUSTMENTS										

Sacramento City Unified
34-67439-0000000

Cashflow Report
FCMAT Cash Flow - SCUSD Second Interim (Includes Deferral Exemption + CY Adjustments) (FINAL PROJECTION FOR LETTER)
Base Year 2025-26; Actuals Through the Month of March

Fund 01
Projection# 30965

	Object Range	Budget/Beg. Balance	2026 March	April	May	June	Accruals	Adjustments	TOTAL	Variance
A. BEGINNING CASH		**237,125,895.36**	**58,804,124.75**	**65,611,935.25**	**14,365,096.85**	**24,237,441.34**	**—**	**—**	**—**	**—**
B. RECEIPTS										
LCFF Sources										
Principal Apportionment	8010-8019	354,358,219.00	40,913,567.00	21,684,006.60	21,704,257.00	42,970,636.00	—	11,846,628.51	354,358,219.00	—
Property Taxes	8020-8079	146,828,343.00	6,907,563.74	1,239,095.80	57,655,802.53	16,472,110.49	—	(580,292.01)	146,828,343.00	—
Miscellaneous Funds & LCFF Transfers	8080-8099	(15,083,139.00)	(1,727,378.00)	(1,589,941.70)	(245,909.70)	(245,910.65)	(3,042,449.95)	14,312.05	(15,083,139.00)	—
Federal Revenue	8100-8299	51,472,813.22	15,419,088.15	(18,584,536.66)	12,193.73	2,029,293.68	29,470,317.76	(2,018,555.12)	51,472,813.22	—
Other State Revenue	8300-8599	170,622,757.25	21,621,129.54	(5,595,997.96)	9,379,783.24	39,995,950.91	4,531,769.01	(6,354,846.61)	170,622,757.25	—
Other Local Revenue	8600-8799	16,508,562.66	776,945.92	513,978.71	704,200.20	1,830,749.40	1,351,299.77	(2,319,940.25)	16,508,562.66	—
Interfund Transfers in	8910-8929	12,755,880.00	—	—	—	9,769,607.32	—	—	12,755,880.00	—
All Other Financing Sources	8930-8999	0.00	—	—	—	—	—	—	—	—
TOTAL RECEIPTS		**737,463,436.13**	**83,910,916.35**	**(2,333,395.21)**	**89,210,327.00**	**112,822,437.15**	**32,310,936.59**	**587,306.57**	**737,463,436.13**	**—**
C. DISBURSEMENTS										
Certificated Salaries	1000-1999	322,745,987.25	30,134,774.21	29,789,454.62	28,240,273.88	32,306,873.32	574,768.00	(7,776,343.76)	322,745,987.25	(0.00)
Classified Salaries	2000-2999	109,838,524.89	9,661,202.73	9,621,854.78	9,336,274.62	9,303,323.06	2,196,770.00	908,959.97	109,838,524.89	(0.00)
Employee Benefits	3000-3999	271,170,957.40	22,021,086.69	21,503,586.54	21,333,885.18	50,700,527.20	977,391.00	1,564,746.60	271,170,957.40	(0.00)
Books and Supplies	4000-4999	52,440,270.55	1,384,008.90	2,564,329.23	3,838,627.80	3,146,416.23	10,489,263.57	23,300,617.87	52,440,270.55	0.00
Services	5000-5999	187,829,423.92	16,366,165.48	16,566,555.19	15,383,229.82	15,402,012.76	44,300,000.00	8,492,659.56	187,829,423.92	(0.00)
Capital Outlay	6000-6999	10,656,956.08	884,660.77	167,314.21	312,248.81	2,865,655.49	3,482,715.25	—	10,656,956.08	(0.00)
Other Outgo	7000-7499	(1,125,219.18)	141,276.83	100,168.75	97,535.00	282,343.54	(1,569,636.01)	—	(1,125,219.18)	—
Interfund Transfers Out	7600-7629	1,615,102.45	—	—	—	1,615,102.45	—	—	1,615,102.45	—
All Other Financing Uses	7630-7699	0.00	(79,200.00)	—	—	—	—	—	—	—
TOTAL DISBURSEMENTS		**955,172,003.36**	**80,513,975.61**	**80,313,263.32**	**78,542,075.12**	**115,622,254.05**	**60,451,271.81**	**26,490,640.24**	**955,172,003.37**	**(0.01)**
E. NET INCREASE/DECREASE (B - C + D)		**(297,704,804.20)**	**6,807,810.50**	**(51,246,838.40)**	**9,872,344.49**	**(4,822,321.90)**	**(28,140,335.22)**	**(51,853,693.06)**	**(297,704,804.21)**	
F. ENDING CASH (A + E)			**65,611,935.25**	**14,365,096.85**	**24,237,441.34**	**19,415,119.43**	**—**	**—**	**—**	
G. ENDING CASH, PLUS CASH ACCRUALS AND ADJUSTMENTS									**(60,578,908.85)**	

Sacramento City Unified
34-67439-0000000

Cashflow Report
FCMAT Cash Flow - SCUSD Second Interim (Includes Deferral Exemption + CY Adjustments) (FINAL PROJECTION FOR LETTER)
Base Year 2025-26; Actuals Through the Month of March

Fund 01
Projection# 30965

	Object Range	Budget/Beg. Balance	2025 July	August	September	October	November	December	2026 January	Feburary
D. BALANCE SHEET ITEMS										
Assets and Deferred Outflows										
Cash Not in Treasury	9111-9199	1,625,917.11	164,427.15	(129,361.42)	(105,162.41)	1,562,777.57	(1,333,408.99)	(59,271.88)	35,619.59	(99,836.39)
Accounts Receivable	9200-9299	57,821,101.20	6,370,118.71	777,196.02	11,084,326.92	(7,689,314.70)	1,166,005.57	(57,262.59)	(97,379.04)	537,736.58
Due From Other Funds	9310	9,448,385.60	—	—	9,448,385.60	—	—	—	—	—
Stores	9320	103,200.71	21.27	237.60	70.89	42.54	28.35	996.07	1,683.75	457.26
Prepaid Expenditures	9330	0.00	—	—	—	—	—	—	—	—
Other Current Assets	9340	0.00	—	—	—	—	—	—	—	—
Deferred Outflows of Resources	9490	0.00	—	—	—	—	—	—	—	—
SUBTOTAL		**68,998,604.62**	**6,534,567.13**	**648,072.20**	**20,427,621.00**	**(6,126,494.59)**	**(167,375.07)**	**(115,538.40)**	**(60,075.70)**	**438,357.45**
Liabilities and Deferred Inflows										
Accounts Payable	9500-9599	140,073,514.16	69,135,157.39	(4,328,403.29)	(1,631,359.69)	28,653,334.84	1,188,526.40	15,256,975.07	(16,182,764.31)	6,943,344.60
Due To Other Funds	9610	6,082,310.66	—	—	6,082,310.66	—	—	—	—	—
Current Loans	9640	0.00	—	—	—	—	—	—	—	—
Unearned Revenues	9650	2,839,016.77	—	—	2,803,109.14	(303,941.72)	1,000.00	—	—	—
Deferred Inflows of Resources	9690	0.00	—	—	—	—	—	—	—	—
SUBTOTAL		**148,994,841.59**	**69,135,157.39**	**(4,328,403.29)**	**7,254,060.11**	**28,349,393.12**	**1,189,526.40**	**15,256,975.07**	**(16,182,764.31)**	**6,943,344.60**
Nonoperating										
Suspense Clearing	9910	0.00	—	—	—	—	—	—	—	—
TOTAL BALANCE SHEET ITEMS		**(79,996,236.97)**	**(62,600,590.26)**	**4,976,475.49**	**13,173,560.89**	**(34,475,887.71)**	**(1,356,901.47)**	**(15,372,513.47)**	**16,122,688.61**	**(6,504,987.15)**
E. NET INCREASE/DECREASE (B - C + D)		**(297,704,804.20)**	**(79,906,114.87)**	**(38,305,048.78)**	**16,288,678.20**	**(25,386,957.71)**	**(26,382,088.08)**	**(22,561,430.99)**	**46,220,329.41**	**(48,289,137.79)**
F. ENDING CASH (A + E)			**157,219,780.49**	**118,914,731.71**	**135,203,409.91**	**109,816,452.20**	**83,434,364.12**	**60,872,933.13**	**107,093,262.54**	**58,804,124.75**
G. ENDING CASH, PLUS CASH ACCRUALS AND ADJUSTMENTS										

Sacramento City Unified
34-67439-0000000

Cashflow Report
FCMAT Cash Flow - SCUSD Second Interim (Includes Deferral Exemption + CY Adjustments) (FINAL PROJECTION FOR LETTER)
Base Year 2025-26; Actuals Through the Month of March

Fund 01
Projection# 30965

	Object Range	Budget/Beg. Balance	2026 March	April	May	June	Accruals	Adjustments	TOTAL	Variance
D. BALANCE SHEET ITEMS										
Assets and Deferred Outflows										
Cash Not in Treasury	9111-9199	1,625,917.11	(69,507.81)	(4,176.52)	(55,000.00)	(25,000.00)	—	1,743,818.22	1,625,917.11	
Accounts Receivable	9200-9299	57,821,101.20	(79,243.23)	33,785,539.70	447,119.00	45,000.00	—	11,531,258.26	57,821,101.20	
Due From Other Funds	9310	9,448,385.60	—	—	—	—	—	—	9,448,385.60	
Stores	9320	103,200.71	845.32	311.30	500.00	500.00	—	97,506.36	103,200.71	
Prepaid Expenditures	9330	0.00	—	—	—	—	—	—	—	
Other Current Assets	9340	0.00	—	—	—	—	—	—	—	
Deferred Outflows of Resources	9490	0.00	—	—	—	—	—	—	—	
SUBTOTAL		**68,998,604.62**	**(147,905.72)**	**33,781,674.48**	**392,619.00**	**20,500.00**	**—**	**13,372,582.84**	**68,998,604.62**	
Liabilities and Deferred Inflows										
Accounts Payable	9500-9599	140,073,514.16	(3,558,775.48)	2,043,005.00	1,188,526.40	2,043,005.00	—	39,322,942.23	140,073,514.16	
Due To Other Funds	9610	6,082,310.66	—	—	—	—	—	—	6,082,310.66	
Current Loans	9640	0.00	—	—	—	—	—	—	—	
Unearned Revenues	9650	2,839,016.77	—	338,849.35	—	—	—	—	2,839,016.77	
Deferred Inflows of Resources	9690	0.00	—	—	—	—	—	—	—	
SUBTOTAL		**148,994,841.59**	**(3,558,775.48)**	**2,381,854.35**	**1,188,526.40**	**2,043,005.00**	**—**	**39,322,942.23**	**148,994,841.59**	
Nonoperating										
Suspense Clearing	9910	0.00	—	—	—	—	—	—	—	
TOTAL BALANCE SHEET ITEMS		**(79,996,236.97)**	**3,410,869.76**	**31,399,820.13**	**(795,907.40)**	**(2,022,505.00)**	**—**	**(25,950,359.39)**	**(79,996,236.97)**	
E. NET INCREASE/DECREASE (B - C + D)		**(297,704,804.20)**	**6,807,810.50**	**(51,246,838.40)**	**9,872,344.49**	**(4,822,321.90)**	**(28,140,335.22)**	**(51,853,693.06)**	**(297,704,804.21)**	
F. ENDING CASH (A + E)			**65,611,935.25**	**14,365,096.85**	**24,237,441.34**	**19,415,119.43**	**—**	**—**	**—**	
G. ENDING CASH, PLUS CASH ACCRUALS AND ADJUSTMENTS									**(60,578,908.85)**	

Sacramento City Unified
34-67439-0000000

Cashflow Report
FCMAT Cash Flow - SCUSD Second Interim (Includes Deferral Exemption + CY Adjustments) (FINAL PROJECTION FOR LETTER)
Year 2 2026-27

Fund 01
Projection# 30965

	Object Range	Budget/Beg. Balance	2026 July	August	September	October	November	December	2027 January	Feburary
A. BEGINNING CASH		**19,415,119.43**	**19,415,119.43**	**(27,737,584.71)**	**(62,698,400.25)**	**(35,233,871.19)**	**(78,016,863.06)**	**(106,348,099.20)**	**(113,909,440.61)**	**(70,718,912.71)**
B. RECEIPTS										
LCFF Sources										
Principal Apportionment	8010-8019	363,206,307.00	11,974,990.20	11,974,990.20	52,481,608.11	21,554,982.36	21,554,982.36	52,481,608.11	21,554,982.36	21,554,982.36
Property Taxes	8020-8079	146,828,343.00	—	—	—	(878,670.20)	516,363.08	—	64,916,075.58	—
Miscellaneous Funds & LCFF Transfers	8080-8099	(15,128,873.00)	—	(1,069,016.22)	(2,138,032.44)	(1,425,354.96)	(1,425,354.96)	(1,425,354.96)	(1,425,354.96)	(1,425,354.96)
Federal Revenue	8100-8299	51,472,813.22	24,798.46	25,431.32	9,241,589.19	718,814.55	47,595.40	8,860,107.81	253,689.87	178,425.39
Other State Revenue	8300-8599	161,231,720.86	4,205,926.23	9,666,983.99	13,976,678.08	14,691,570.43	10,585,450.45	11,713,713.61	9,094,906.98	8,528,744.25
Other Local Revenue	8600-8799	16,576,413.19	1,644,126.47	1,193,947.78	3,621,397.32	(198,874.73)	2,821,198.11	1,692,836.74	491,510.77	2,864,307.92
Interfund Transfers in	8910-8929	3,755,880.00	—	—	—	—	—	—	879,287.19	—
All Other Financing Sources	8930-8999	0.00	—	—	—	—	—	—	—	—
TOTAL RECEIPTS		**727,942,604.27**	**17,849,841.36**	**21,792,337.08**	**77,183,240.26**	**34,462,467.45**	**34,100,234.44**	**73,322,911.31**	**95,765,097.80**	**31,701,104.97**
C. DISBURSEMENTS										
Certificated Salaries	1000-1999	318,412,191.28	3,007,343.70	29,922,757.93	27,619,913.01	28,644,954.40	30,041,570.12	29,830,086.96	28,744,717.21	28,861,335.07
Classified Salaries	2000-2999	68,951,206.03	3,421,932.49	5,906,526.55	5,643,695.09	5,582,194.80	5,548,507.00	5,894,231.94	5,667,883.12	5,567,499.74
Employee Benefits	3000-3999	265,675,555.49	5,003,903.34	20,684,471.59	20,566,231.03	20,447,990.48	20,377,046.14	20,850,008.37	20,920,952.70	20,447,990.48
Books and Supplies	4000-4999	45,238,612.15	1,072,155.11	1,017,868.77	1,171,680.05	1,967,879.63	2,488,123.67	1,872,878.54	1,985,975.07	1,672,295.06
Services	5000-5999	167,851,880.82	755,014.55	4,248,733.95	6,764,581.86	4,660,071.77	8,869,679.44	12,068,986.65	8,982,744.47	17,383,512.90
Capital Outlay	6000-6999	6,558,543.93	21,366.42	18,181.60	600,338.29	284,628.00	284,628.00	284,628.38	207,785.17	110,474.08
Other Outgo	7000-7499	(1,350,077.64)	—	—	—	—	—	—	—	—
Interfund Transfers Out	7600-7629	1,615,102.45	—	—	—	—	—	—	—	—
All Other Financing Uses	7630-7699	0.00	—	—	—	—	—	—	—	—
TOTAL DISBURSEMENTS		**872,953,014.51**	**13,281,715.61**	**61,798,540.39**	**62,366,439.34**	**61,587,719.08**	**67,609,554.37**	**70,800,820.83**	**66,510,057.74**	**74,043,107.33**
E. NET INCREASE/DECREASE (B - C + D)		**(199,101,104.85)**	**(47,152,704.15)**	**(34,960,815.54)**	**27,464,529.06**	**(42,782,991.87)**	**(28,331,236.13)**	**(7,561,341.41)**	**43,190,527.90**	**(47,156,185.88)**
F. ENDING CASH (A + E)			**(27,737,584.71)**	**(62,698,400.25)**	**(35,233,871.19)**	**(78,016,863.06)**	**(106,348,099.20)**	**(113,909,440.61)**	**(70,718,912.71)**	**(117,875,098.59)**
G. ENDING CASH, PLUS CASH ACCRUALS AND ADJUSTMENTS										

Sacramento City Unified
34-67439-0000000

Cashflow Report
FCMAT Cash Flow - SCUSD Second Interim (Includes Deferral Exemption + CY Adjustments) (FINAL PROJECTION FOR LETTER)
Year 2 2026-27

Fund 01
Projection# 30965

	Object Range	Budget/Beg. Balance	2027 March	April	May	June	Accruals	Adjustments	TOTAL	Variance
A. BEGINNING CASH		**19,415,119.43**	**(117,875,098.59)**	**(108,659,271.34)**	**(144,154,893.67)**	**(121,818,179.51)**	**—**	**—**	**—**	**—**
B. RECEIPTS										
LCFF Sources										
Principal Apportionment	8010-8019	363,206,307.00	52,481,608.11	21,554,982.36	21,554,982.36	52,481,608.11	—	—	363,206,307.00	—
Property Taxes	8020-8079	146,828,343.00	31,206.50	1,239,095.89	64,532,155.60	16,472,116.55	—	—	146,828,343.00	0.00
Miscellaneous Funds & LCFF Transfers	8080-8099	(15,128,873.00)	(2,494,370.93)	(1,247,185.09)	96,846.91	96,846.16	(1,247,186.59)	—	(15,128,873.00)	0.00
Federal Revenue	8100-8299	51,472,813.22	7,400,099.08	—	—	6,616,759.53	18,105,502.63	—	51,472,813.22	(0.00)
Other State Revenue	8300-8599	161,231,720.86	20,598,997.65	5,868,597.43	8,408,119.59	38,895,676.07	4,996,356.09	—	161,231,720.86	(0.00)
Other Local Revenue	8600-8799	16,576,413.19	975,004.86	513,979.17	704,200.52	252,778.25	0.00	—	16,576,413.19	(0.00)
Interfund Transfers in	8910-8929	3,755,880.00	—	—	—	2,876,592.81	—	—	3,755,880.00	—
All Other Financing Sources	8930-8999	0.00	—	—	—	—	—	—	—	—
TOTAL RECEIPTS		**727,942,604.27**	**78,992,545.26**	**27,929,469.76**	**95,296,304.98**	**117,692,377.48**	**21,854,672.13**	**—**	**727,942,604.27**	**0.00**
C. DISBURSEMENTS										
Certificated Salaries	1000-1999	318,412,191.28	28,726,476.11	27,082,345.59	27,382,702.05	27,981,627.68	566,361.45	—	318,412,191.28	0.00
Classified Salaries	2000-2999	68,951,206.03	6,060,263.68	6,035,905.65	5,859,102.51	6,403,439.33	1,360,024.12	—	68,951,206.03	0.00
Employee Benefits	3000-3999	265,675,555.49	20,684,471.59	21,550,701.90	21,925,997.42	51,033,387.15	1,182,403.30	—	265,675,555.49	0.00
Books and Supplies	4000-4999	45,238,612.15	2,261,930.61	2,212,168.13	3,311,466.41	2,940,509.79	21,263,681.30	—	45,238,612.15	(0.00)
Services	5000-5999	167,851,880.82	14,554,436.59	14,804,535.89	13,747,069.04	13,763,854.23	47,248,659.50	—	167,851,880.82	0.00
Capital Outlay	6000-6999	6,558,543.93	582,419.03	102,969.14	192,165.34	1,763,592.46	2,105,368.02	—	6,558,543.93	0.00
Other Outgo	7000-7499	(1,350,077.64)	(0.00)	(0.00)	(0.00)	(0.00)	(1,350,077.64)	—	(1,350,077.64)	0.00
Interfund Transfers Out	7600-7629	1,615,102.45	—	—	—	1,615,102.45	—	—	1,615,102.45	—
All Other Financing Uses	7630-7699	0.00	—	—	—	—	—	—	—	—
TOTAL DISBURSEMENTS		**872,953,014.51**	**72,869,997.61**	**71,788,626.30**	**72,418,502.77**	**105,501,513.09**	**72,376,420.05**	**—**	**872,953,014.50**	**0.01**
E. NET INCREASE/DECREASE (B - C + D)		**(199,101,104.85)**	**9,215,827.25**	**(35,495,622.33)**	**22,336,714.16**	**10,656,550.84**	**(50,521,747.93)**	**(43,905,942.49)**	**(225,004,438.52)**	
F. ENDING CASH (A + E)			**(108,659,271.34)**	**(144,154,893.67)**	**(121,818,179.51)**	**(111,161,628.67)**	**—**	**—**	**—**	
G. ENDING CASH, PLUS CASH ACCRUALS AND ADJUSTMENTS									**(205,589,319.09)**	

Sacramento City Unified
34-67439-0000000

Cashflow Report
FCMAT Cash Flow - SCUSD Second Interim (Includes Deferral Exemption + CY Adjustments) (FINAL PROJECTION FOR LETTER)
Year 2 2026-27

Fund 01
Projection# 30965

	Object Range	Budget/Beg. Balance	2026 July	August	September	October	November	December	2027 January	Feburary
D. BALANCE SHEET ITEMS										
Assets and Deferred Outflows										
Cash Not in Treasury	9111-9199	1,743,818.22	283,009.49	(222,654.89)	(181,003.92)	2,689,828.80	(2,295,043.13)	(102,017.84)	61,307.90	(171,836.86)
Accounts Receivable	9200-9299	46,928,386.63	—	2,011,972.91	9,097,856.00	3,205,595.68	8,367,114.47	1,494,028.18	1,699,822.87	580,045.60
Due From Other Funds	9310	2,503,686.18	—	—	2,503,686.18	—	—	—	—	—
Stores	9320	97,506.36	20.10	224.49	66.98	40.19	26.78	941.11	1,590.85	432.03
Prepaid Expenditures	9330	0.00	—	—	—	—	—	—	—	—
Other Current Assets	9340	0.00	—	—	—	—	—	—	—	—
Deferred Outflows of Resources	9490	0.00	—	—	—	—	—	—	—	—
SUBTOTAL		**51,273,397.39**	**283,029.59**	**1,789,542.50**	**11,420,605.23**	**5,895,464.67**	**6,072,098.12**	**1,392,951.45**	**1,762,721.62**	**408,640.77**
Liabilities and Deferred Inflows										
Accounts Payable	9500-9599	105,364,092.00	52,003,859.49	(3,255,845.27)	(1,227,122.90)	21,553,204.91	894,014.32	11,476,383.34	(12,172,766.23)	5,222,824.29
Due To Other Funds	9610	0.00	—	—	—	—	—	—	—	—
Current Loans	9640	0.00	—	—	—	—	—	—	—	—
Unearned Revenues	9650	0.00	—	—	—	—	—	—	—	—
Deferred Inflows of Resources	9690	0.00	—	—	—	—	—	—	—	—
SUBTOTAL		**105,364,092.00**	**52,003,859.49**	**(3,255,845.27)**	**(1,227,122.90)**	**21,553,204.91**	**894,014.32**	**11,476,383.34**	**(12,172,766.23)**	**5,222,824.29**
Nonoperating										
Suspense Clearing	9910	0.00	—	—	—	—	—	—	—	—
TOTAL BALANCE SHEET ITEMS		**(54,090,694.61)**	**(51,720,829.90)**	**5,045,387.77**	**12,647,728.13**	**(15,657,740.24)**	**5,178,083.80**	**(10,083,431.89)**	**13,935,487.85**	**(4,814,183.52)**
E. NET INCREASE/DECREASE (B - C + D)		**(199,101,104.85)**	**(47,152,704.15)**	**(34,960,815.54)**	**27,464,529.06**	**(42,782,991.87)**	**(28,331,236.13)**	**(7,561,341.41)**	**43,190,527.90**	**(47,156,185.88)**
F. ENDING CASH (A + E)			**(27,737,584.71)**	**(62,698,400.25)**	**(35,233,871.19)**	**(78,016,863.06)**	**(106,348,099.20)**	**(113,909,440.61)**	**(70,718,912.71)**	**(117,875,098.59)**
G. ENDING CASH, PLUS CASH ACCRUALS AND ADJUSTMENTS										

Sacramento City Unified
34-67439-0000000

Cashflow Report
FCMAT Cash Flow - SCUSD Second Interim (Includes Deferral Exemption + CY Adjustments) (FINAL PROJECTION FOR LETTER)
Year 2 2026-27

Fund 01
Projection# 30965

	Object Range	Budget/Beg. Balance	2027 March	April	May	June	Accruals	Adjustments	TOTAL	Variance
D. BALANCE SHEET ITEMS										
Assets and Deferred Outflows										
Cash Not in Treasury	9111-9199	1,743,818.22	(119,635.78)	(7,188.56)	(94,665.14)	(43,029.61)	—	1,946,747.78	1,743,818.22	
Accounts Receivable	9200-9299	46,928,386.63	535,183.89	9,907,185.00	447,119.00	45,000.00	—	9,537,463.03	46,928,386.63	
Due From Other Funds	9310	2,503,686.18	—	—	—	—	—	—	2,503,686.18	
Stores	9320	97,506.36	798.67	294.13	472.41	472.41	—	92,126.21	97,506.36	
Prepaid Expenditures	9330	0.00	—	—	—	—	—	—	—	
Other Current Assets	9340	0.00	—	—	—	—	—	—	—	
Deferred Outflows of Resources	9490	0.00	—	—	—	—	—	—	—	
SUBTOTAL		**51,273,397.39**	**416,346.79**	**9,900,290.56**	**352,926.26**	**2,442.80**	**—**	**11,576,337.02**	**51,273,397.39**	
Liabilities and Deferred Inflows										
Accounts Payable	9500-9599	105,364,092.00	(2,676,932.80)	1,536,756.35	894,014.32	1,536,756.35	—	29,578,945.84	105,364,092.00	
Due To Other Funds	9610	0.00	—	—	—	—	—	—	—	
Current Loans	9640	0.00	—	—	—	—	—	—	—	
Unearned Revenues	9650	0.00	—	—	—	—	—	—	—	
Deferred Inflows of Resources	9690	0.00	—	—	—	—	—	—	—	
SUBTOTAL		**105,364,092.00**	**(2,676,932.80)**	**1,536,756.35**	**894,014.32**	**1,536,756.35**	**—**	**29,578,945.84**	**105,364,092.00**	
Nonoperating										
Suspense Clearing	9910	0.00	—	—	—	—	—	(25,903,333.67)	(25,903,333.67)	
TOTAL BALANCE SHEET ITEMS		**(54,090,694.61)**	**3,093,279.59**	**8,363,534.21**	**(541,088.06)**	**(1,534,313.56)**	**—**	**(43,905,942.49)**	**(79,994,028.29)**	
E. NET INCREASE/DECREASE (B - C + D)		**(199,101,104.85)**	**9,215,827.25**	**(35,495,622.33)**	**22,336,714.16**	**10,656,550.84**	**(50,521,747.93)**	**(43,905,942.49)**	**(225,004,438.52)**	
F. ENDING CASH (A + E)			**(108,659,271.34)**	**(144,154,893.67)**	**(121,818,179.51)**	**(111,161,628.67)**	**—**	**—**	**—**	
G. ENDING CASH, PLUS CASH ACCRUALS AND ADJUSTMENTS									**(205,589,319.09)**	

Appendix B – District Cash Flow Projection

Description	Object	Beginning Balances (Ref. Only)	July	August	September	October	November	December	January	February
ACTUALS THROUGH THE MONTH OF (Enter Month Name):	January									
A. BEGINNING CASH			237,125,895.35	157,219,780.48	118,914,731.70	135,203,409.90	109,816,452.19	83,434,364.11	60,872,933.12	107,093,262.53
B. RECEIPTS										
LCFF Sources										
Principal Apportionment	8010-8019		0.00	(1,694,380.00)	47,550,666.00	49,358,859.89	25,378,145.00	47,550,666.00	25,378,145.00	21,717,022.00
Property Taxes	8020-8079		0.00	0.00	0.00	(878,684.06)	516,363.61	0.00	65,496,382.90	0.00
Miscellaneous Funds	8080-8099		0.00	(1,013,628.00)	(1,373,485.47)	(1,366,218.58)	(348,593.00)	(2,414,036.00)	(1,381,307.00)	(348,593.00)
Federal Revenue	8100-8299		672,061.91	25,431.27	1,183,461.79	9,004,547.00	47,595.33	12,041,005.71	494,872.21	1,676,036.46
Other State Revenue	8300-8599		2,779.24	24,656,745.24	14,652,064.02	23,141,974.23	12,573,825.75	11,314,850.96	8,590,451.44	12,112,278.24
Other Local Revenue	8600-8799		(3,555,869.37)	1,215,754.33	8,184,063.22	(2,016,392.47)	4,134,006.65	1,187,864.36	491,510.66	4,010,391.53
Interfund Transfers In	8900-8929		0.00	0.00	0.00	0.00	0.00	0.00	2,986,272.68	0.00
All Other Financing Sources	8930-8979		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL RECEIPTS			(2,881,028.22)	23,189,922.84	70,196,769.56	77,244,086.01	42,301,343.34	69,680,351.03	102,056,327.89	39,167,135.23
C. DISBURSEMENTS										
Certificated Salaries	1000-1999		3,018,554.44	30,333,962.60	27,996,884.38	29,037,158.78	30,454,526.23	30,239,926.12	29,138,419.35	29,256,755.07
Classified Salaries	2000-2999		5,399,650.36	9,412,874.00	8,988,339.67	8,889,002.05	8,834,582.72	9,393,012.49	9,027,413.80	8,865,264.65
Employee Benefits	3000-3999		5,241,820.03	21,294,030.01	20,836,051.23	21,008,531.52	19,870,305.32	21,338,348.90	21,739,241.67	21,741,405.52
Books and Supplies	4000-4999		(115,121.79)	504,321.27	621,776.32	1,132,897.12	730,696.25	1,015,040.25	1,888,886.85	1,938,510.67
Services	5000-5999		844,875.37	4,754,413.51	7,569,698.37	5,214,709.78	9,925,347.51	13,505,429.35	10,051,851.62	19,452,475.60
Capital Outlay	6000-6999		34,717.98	29,542.72	975,487.60	2,775,321.76	(2,667,823.97)	1,279,976.44	337,629.54	179,509.48
Other Outgo	7000-7499		0.00	142,303.00	93,414.68	97,535.00	99,695.89	97,535.00	(224,755.74)	(482,635.12)
Interfund Transfers Out	7600-7629		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

Description	Object	Beginning Balances (Ref. Only)	July	August	September	October	November	December	January	February
All Other Financing Uses	7630-7699		0.00	0.00	0.00	0.00	79,200.00	0.00	0.00	0.00
TOTAL DISBURSEMENTS			14,424,496.39	66,471,447.11	67,081,652.25	68,155,156.01	67,326,529.95	76,869,268.55	71,958,687.09	80,951,285.87
D. BALANCE SHEET ITEMS										
Assets and Deferred Outflows										
Cash Not In Treasury	9111-9199	1,625,917.00	164,427.15	(129,361.42)	(105,162.41)	1,562,777.57	(1,333,408.99)	(59,271.88)	35,619.59	(99,836.39)
Accounts Receivable	9200-9299	57,821,101.00	6,370,118.71	777,196.02	11,084,326.92	(7,689,314.70)	1,166,005.57	(57,262.59)	(97,379.04)	537,736.58
Due From Other Funds	9310	9,448,386.00	0.00	0.00	9,448,385.60	0.00	0.00	0.00	0.00	0.00
Stores	9320	103,201.00	21.27	237.60	70.89	42.54	28.35	996.07	1,683.75	457.26
Prepaid Expenditures	9330	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Other Current Assets	9340	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Lease Receivable	9380	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Deferred Outflows of Resources	9490	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SUBTOTAL		68,998,605.00	6,534,567.13	648,072.20	20,427,621.00	(6,126,494.59)	(167,375.07)	(115,538.40)	(60,075.70)	438,357.45
Liabilities and Deferred Inflows										
Accounts Payable	9500-9599	140,073,514.00	69,135,157.39	(4,328,403.29)	(1,631,359.69)	28,653,334.84	1,188,526.40	15,256,975.07	(16,182,764.31)	6,943,344.60
Due To Other Funds	9610	6,082,311.00	0.00	0.00	6,082,310.66	0.00	0.00	0.00	0.00	0.00
Current Loans	9640	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Unearned Revenues	9650	2,839,017.00	0.00	0.00	2,803,109.14	(303,941.72)	1,000.00	0.00	0.00	0.00
Deferred Inflows of Resources	9690	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SUBTOTAL		148,994,842.00	69,135,157.39	(4,328,403.29)	7,254,060.11	28,349,393.12	1,189,526.40	15,256,975.07	(16,182,764.31)	6,943,344.60
Nonoperating										
Suspense Clearing	9910	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL BALANCE SHEET ITEMS		(79,996,237.00)	(62,600,590.26)	4,976,475.49	13,173,560.89	(34,475,887.71)	(1,356,901.47)	(15,372,513.47)	16,122,688.61	(6,504,987.15)
E. NET INCREASE/DECREASE (B - C + D)			(79,906,114.87)	(38,305,048.78)	16,288,678.20	(25,386,957.71)	(26,382,088.08)	(22,561,430.99)	46,220,329.41	(48,289,137.79)
F. ENDING CASH (A + E)			157,219,780.48	118,914,731.70	135,203,409.90	109,816,452.19	83,434,364.11	60,872,933.12	107,093,262.53	58,804,124.74
G. ENDING CASH, PLUS CASH ACCRUALS AND ADJUSTMENTS										

Description	Object	March	April	May	June	Accruals	Adjustments	TOTAL	BUDGET
ACTUALS THROUGH THE MONTH OF (Enter Month Name):	January								
A. BEGINNING CASH		58,804,124.74	37,593,896.43	78,762,051.38	37,727,436.86				
B. RECEIPTS									
LCFF Sources									
Principal Apportionment	8010-8019	44,012,339.22	41,386,390.23	21,717,022.00	21,717,022.00	10,286,321.66		354,358,219.00	354,358,219.00
Property Taxes	8020-8079	0.00	73,414,171.50	0.00	0.00	8,280,109.05		146,828,343.00	146,828,343.00
Miscellaneous Funds	8080-8099	(2,487,968.17)	(1,243,983.71)	(1,243,983.71)	(1,243,984.46)	(617,357.90)	0.00	(15,083,139.00)	(15,083,139.00)
Federal Revenue	8100-8299	9,004,547.00	1,532,000.00	7,000,000.00	3,500,000.00	5,291,254.54	0.00	51,472,813.22	51,472,813.22
Other State Revenue	8300-8599	9,664,654.26	8,590,451.00	12,112,278.24	12,112,278.24	21,098,126.39	0.00	170,622,757.25	170,622,757.25
Other Local Revenue	8600-8799	555,986.50	0.00	0.00	555,986.50	1,745,260.75	0.00	16,508,562.66	16,508,562.66
Interfund Transfers In	8900-8929	0.00	0.00	0.00	9,769,607.32	0.00	0.00	12,755,880.00	12,755,880.00
All Other Financing Sources	8930-8979	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL RECEIPTS		60,749,558.81	123,679,029.02	39,585,316.53	46,410,909.60	46,083,714.49	0.00	737,463,436.13	737,463,436.13
C. DISBURSEMENTS									
Certificated Salaries	1000-1999	29,256,755.00	29,256,755.00	29,256,755.00	25,256,755.00	242,780.28	0.00	322,745,987.25	322,745,987.25
Classified Salaries	2000-2999	8,865,264.65	8,865,264.65	8,865,264.65	8,865,264.65	5,567,326.55	0.00	109,838,524.89	109,838,524.89
Employee Benefits	3000-3999	21,741,405.52	21,741,405.52	21,741,405.52	21,741,405.52	31,135,601.12	0.00	271,170,957.40	271,170,957.40
Books and Supplies	4000-4999	1,938,510.67	1,000,000.00	575,000.00	1,000,000.00	37,909,752.94	2,300,000.00	52,440,270.55	52,440,270.55
Services	5000-5999	19,452,475.60	19,452,475.60	19,452,475.60	19,452,475.60	38,700,720.41	0.00	187,829,423.92	187,829,423.92
Capital Outlay	6000-6999	179,509.00	179,509.00	179,509.00	337,629.00	6,836,438.53	0.00	10,656,956.08	10,656,956.08
Other Outgo	7000-7499	(224,755.74)	(224,755.74)	(482,635.12)	(224,755.74)	208,590.45	0.00	(1,125,219.18)	(1,125,219.18)
Interfund Transfers Out	7600-7629	0.00	0.00	0.00	1,100,000.00	515,102.45	0.00	1,615,102.45	1,615,102.45
All Other Financing Uses	7630-7699	0.00	0.00	0.00	0.00	(79,200.00)	0.00	0.00	0.00

Description	Object	March	April	May	June	Accruals	Adjustments	TOTAL	BUDGET
TOTAL DISBURSEMENTS		81,209,164.70	80,270,654.03	79,587,774.65	77,528,774.03	121,037,112.73	2,300,000.00	955,172,003.36	955,172,003.36
D. BALANCE SHEET ITEMS									
Assets and Deferred Outflows									
Cash Not In Treasury	9111-9199	(99,836.00)	(99,836.00)	(99,836.00)	35,619.00	1,854,022.78	0.00	1,625,917.00	
Accounts Receivable	9200-9299	537,736.58	(97,379.04)	256,206.00	256,206.00	44,776,903.99	0.00	57,821,101.00	
Due From Other Funds	9310	0.00	0.00	0.00	0.00	.40	0.00	9,448,386.00	
Stores	9320	0.00	0.00	0.00	0.00	99,663.27	0.00	103,201.00	
Prepaid Expenditures	9330	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Other Current Assets	9340	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Lease Receivable	9380	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Deferred Outflows of Resources	9490	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
SUBTOTAL		437,900.58	(197,215.04)	156,370.00	291,825.00	46,730,590.44	0.00	68,998,605.00	
Liabilities and Deferred Inflows									
Accounts Payable	9500-9599	1,188,523.00	2,043,005.00	1,188,526.40	2,043,005.00	34,575,643.59	0.00	140,073,514.00	
Due To Other Funds	9610	0.00	0.00	0.00	0.00	.34	0.00	6,082,311.00	
Current Loans	9640	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Unearned Revenues	9650	0.00	0.00	0.00	0.00	338,849.58	0.00	2,839,017.00	
Deferred Inflows of Resources	9690	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
SUBTOTAL		1,188,523.00	2,043,005.00	1,188,526.40	2,043,005.00	34,914,493.51	0.00	148,994,842.00	
Nonoperating									
Suspense Clearing	9910	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
TOTAL BALANCE SHEET ITEMS		(750,622.42)	(2,240,220.04)	(1,032,156.40)	(1,751,180.00)	11,816,096.93	0.00	(79,996,237.00)	
E. NET INCREASE/DECREASE (B - C + D)		(21,210,228.31)	41,168,154.95	(41,034,614.52)	(32,869,044.43)	(63,137,301.31)	(2,300,000.00)	(297,704,804.23)	(217,708,567.23)
F. ENDING CASH (A + E)		37,593,896.43	78,762,051.38	37,727,436.86	4,858,392.43				
G. ENDING CASH, PLUS CASH ACCRUALS AND ADJUSTMENTS								(60,578,908.88)	

Description	Object	Beginning Balances (Ref. Only)	July	August	September	October	November	December	January	February
ACTUALS THROUGH THE MONTH OF (Enter Month Name):										
A. BEGINNING CASH			4,858,392.43	4,858,392.43	4,858,392.43	4,858,392.43	4,858,392.43	4,858,392.43	4,858,392.43	4,858,392.43
B. RECEIPTS										
LCFF Sources										
Principal Apportionment	8010-8019									
Property Taxes	8020-8079									
Miscellaneous Funds	8080-8099									
Federal Revenue	8100-8299									
Other State Revenue	8300-8599									
Other Local Revenue	8600-8799									
Interfund Transfers In	8900-8929									
All Other Financing Sources	8930-8979									
TOTAL RECEIPTS			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
C. DISBURSEMENTS										
Certificated Salaries	1000-1999									
Classified Salaries	2000-2999									
Employee Benefits	3000-3999									
Books and Supplies	4000-4999									
Services	5000-5999									
Capital Outlay	6000-6999									
Other Outgo	7000-7499									
Interfund Transfers Out	7600-7629									

Description	Object	Beginning Balances (Ref. Only)	July	August	September	October	November	December	January	February
All Other Financing Uses	7630-7699									
TOTAL DISBURSEMENTS			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
D. BALANCE SHEET ITEMS										
Assets and Deferred Outflows										
Cash Not In Treasury	9111-9199									
Accounts Receivable	9200-9299									
Due From Other Funds	9310									
Stores	9320									
Prepaid Expenditures	9330									
Other Current Assets	9340									
Lease Receivable	9380									
Deferred Outflows of Resources	9490									
SUBTOTAL		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Liabilities and Deferred Inflows										
Accounts Payable	9500-9599									
Due To Other Funds	9610									
Current Loans	9640									
Unearned Revenues	9650									
Deferred Inflows of Resources	9690									
SUBTOTAL		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Nonoperating										
Suspense Clearing	9910									
TOTAL BALANCE SHEET ITEMS		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E. NET INCREASE/DECREASE (B - C + D)			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
F. ENDING CASH (A + E)			4,858,392.43	4,858,392.43	4,858,392.43	4,858,392.43	4,858,392.43	4,858,392.43	4,858,392.43	4,858,392.43
G. ENDING CASH, PLUS CASH ACCRUALS AND ADJUSTMENTS										

Description	Object	March	April	May	June	Accruals	Adjustments	TOTAL	BUDGET
ACTUALS THROUGH THE MONTH OF (Enter Month Name):									
A. BEGINNING CASH		4,858,392.43	4,858,392.43	4,858,392.43	4,858,392.43				
B. RECEIPTS									
LCFF Sources									
Principal Apportionment	8010-8019							0.00	
Property Taxes	8020-8079							0.00	
Miscellaneous Funds	8080-8099							0.00	
Federal Revenue	8100-8299							0.00	
Other State Revenue	8300-8599							0.00	
Other Local Revenue	8600-8799							0.00	
Interfund Transfers In	8900-8929							0.00	
All Other Financing Sources	8930-8979							0.00	
TOTAL RECEIPTS		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
C. DISBURSEMENTS									
Certificated Salaries	1000-1999							0.00	
Classified Salaries	2000-2999							0.00	
Employee Benefits	3000-3999							0.00	
Books and Supplies	4000-4999							0.00	
Services	5000-5999							0.00	
Capital Outlay	6000-6999							0.00	
Other Outgo	7000-7499							0.00	
Interfund Transfers Out	7600-7629							0.00	
All Other Financing Uses	7630-7699							0.00	

Description	Object	March	April	May	June	Accruals	Adjustments	TOTAL	BUDGET
TOTAL DISBURSEMENTS		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
D. BALANCE SHEET ITEMS									
Assets and Deferred Outflows									
Cash Not In Treasury	9111-9199							0.00	
Accounts Receivable	9200-9299							0.00	
Due From Other Funds	9310							0.00	
Stores	9320							0.00	
Prepaid Expenditures	9330							0.00	
Other Current Assets	9340							0.00	
Lease Receivable	9380							0.00	
Deferred Outflows of Resources	9490							0.00	
SUBTOTAL		0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Liabilities and Deferred Inflows									
Accounts Payable	9500-9599							0.00	
Due To Other Funds	9610							0.00	
Current Loans	9640							0.00	
Unearned Revenues	9650							0.00	
Deferred Inflows of Resources	9690							0.00	
SUBTOTAL		0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Nonoperating									
Suspense Clearing	9910							0.00	
TOTAL BALANCE SHEET ITEMS		0.00	0.00	0.00	0.00	0.00	0.00	0.00	
E. NET INCREASE/DECREASE (B - C + D)		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
F. ENDING CASH (A + E)		4,858,392.43	4,858,392.43	4,858,392.43	4,858,392.43				
G. ENDING CASH, PLUS CASH ACCRUALS AND ADJUSTMENTS								4,858,392.43	

Appendix C – Study Agreement

FCMAT

FISCAL CRISIS & MANAGEMENT ASSISTANCE TEAM

FISCAL CRISIS & MANAGEMENT ASSISTANCE TEAM
STUDY AGREEMENT
FOR TECHNICAL ASSISTANCE

This study agreement, hereinafter referred to as Agreement, is made and entered into by and between the Fiscal Crisis and Management Assistance Team, hereinafter referred to as the Team or FCMAT, and the Sacramento City Unified School District, hereinafter referred to as the Client; collectively, FCMAT and Client are hereinafter referred to as the Parties. This Agreement shall become effective from the date of execution hereof by FCMAT.

1. BASIS OF AGREEMENT

FCMAT provides a variety of services to local education agencies (LEAs) as authorized by Education Code (EC) 42127.8(d) and 84041. The Client has requested that FCMAT assign professionals to study specific aspects of the Client's operations. The professionals will include FCMAT staff and may include professionals from county offices of education, school districts, charter schools, community colleges, other public agencies, or private contractors. All professionals assigned shall work under the direction of FCMAT. All work shall be performed in accordance with the terms and conditions of this Agreement.

FCMAT will notify the Client's county superintendent of schools of this Agreement.

2. SCOPE OF THE WORK

A. Scope and Objectives of the Study

1. FCMAT will review the district's 2025-26 second interim budget and use it as a baseline to develop a cash flow analysis for the current and subsequent fiscal year to determine if the district will require an emergency appropriation.

B. Services and Products to be Provided

1. Technical Assistance, Consulting, Coaching and/or Other Professional Services
The Team will provide appropriate professional services in support of the Client's needs as described above.

2. Management Letter
At the conclusion of the technical assistance, the Team will provide a management letter summarizing the technical assistance provided. An electronic copy of the management letter will be delivered to the Client's point of contact and to the Client's county superintendent of schools following completion of the technical assistance. FCMAT's work products are public.

3. PROJECT PERSONNEL

FCMAT will notify the Client of the assigned personnel when the fully executed copy of this Agreement is returned to the Client.

V01092024

FCMAT will communicate to the Client any changes in assigned project personnel.

4. PROJECT COSTS

The cost for studies requested pursuant to EC 42127.8(d)(1) and 84041 shall be as follows:

A. $1,200 per day for each FCMAT staff member while providing technical assistance, preparing or presenting reports, or participating in meetings.

B. All out-of-pocket expenses, including travel and its associated costs, and miscellaneous items necessary to complete the scope and objectives of the study.

C. The applicable indirect rate at the time the work is performed will be added to all costs billed.

D. The Client will be invoiced as follows:

1. For technical assistance with a term of 90 days or less, the Client will be invoiced at the conclusion of the scope of work.
2. For technical assistance with a term greater than 90 days, the Client will be invoiced for days worked every 90 days (progress payment). Services provided during the final period of the term will be invoiced at the conclusion of the scope of work.
3. All payments shall be due immediately based on the terms of the invoice.
4. Term is defined as beginning on the effective date of this Agreement and concluding on the date provided in 2.A. above.
5. Payments for FCMAT's services are payable to Kern County Superintendent of Schools, Administrative Agent, 1300 17th Street, City Centre, Bakersfield, CA 93301.

E. The Parties agree that changes documented in a revised study agreement may change the original not-to-exceed amount shown below.

Based on the scope and objectives of the study, the total not-to-exceed cost of the study will be $0.

F. Any change to the scope of work will affect the total cost. Changes may include, but are not limited to, delays, revisions to the scope of services, and substitution or addition of personnel. The need for changes shall be communicated by FCMAT to the Client in advance in the form of a revised study agreement.

5. RESPONSIBILITIES OF THE CLIENT

A. Return current organizational chart(s) that show the Client's management and staffing structure with the signed copy of this Agreement. Organizational charts should be relevant to the scope of this Agreement.

B. Provide private office or conference room space for the Team's use as needed.

C. Ensure appropriate senior-level staff are available for the orientation meeting.

D. Return the requested evaluation survey to FCMAT as described below.

6. PROJECT SCHEDULE

The exact schedule for this technical assistance shall be mutually agreed to between the Team and Client.

7. COMMENCEMENT, TERMINATION AND COMPLETION OF WORK

FCMAT will commence work as soon as it has assembled an available and appropriate study team, taking into consideration other jobs FCMAT has previously undertaken, assignments from the state, and higher priority assignments due to fiscal distress. The Team will work expeditiously to complete its work, subject to the cooperation of the Client and any other related parties from which, in the Team's judgment, it must obtain information.

The Client may terminate this Agreement at any time by providing written notice to FCMAT. The Client will be responsible for any costs up to the effective date of termination.

FCMAT may terminate this Agreement at any time by providing written notice to the Client. The Client will be responsible for any costs up to the effective date of termination.

8. INDEPENDENT CONTRACTOR

FCMAT is an independent contractor and is not an employee or engaged in any manner with the Client. The manner in which FCMAT's services are rendered shall be within its sole control and discretion. FCMAT representatives are not authorized to speak for, represent, or obligate the Client in any manner without prior express written authorization from an officer of the Client.

9. RECORDS

The Client understands and agrees that FCMAT is a state agency and all FCMAT reports are public records and are published on the FCMAT website. Supporting documents and data in FCMAT's possession may also be public records and will be made available in accordance with the provisions of the California Public Records Act.

FCMAT has a records retention policy and practice, and every effort will be made to maintain records related to this Agreement in accordance with this policy.

10. CONTACT WITH PUPILS

Pursuant to EC 45125.1, representatives of FCMAT will have limited contact with pupils. The Client shall take appropriate steps to comply with EC 45125.1.

11. INSURANCE

During the term of this Agreement, FCMAT shall maintain liability insurance of not less than $1 million unless otherwise agreed upon in writing by the Client, automobile liability insurance in the amount required by California state law, and workers' compensation as required by California state law. Upon the request of the Client and receipt of the signed Agreement, FCMAT shall provide certificates of insurance, with the Client named as additional insured, indicating applicable insurance coverages.

12. HOLD HARMLESS

FCMAT shall hold the Client, its board, officers, agents, and employees harmless from all suits, claims and liabilities resulting from negligent acts or omissions of FCMAT's board, officers, agents and employees undertaken under this Agreement. Conversely, the Client shall hold FCMAT, its board, officers, agents, and employees harmless from all suits, claims and liabilities resulting from negligent acts or omissions of the Client's board, officers, agents and employees undertaken under this Agreement.

13. PUBLIC SAFETY CONSIDERATIONS

Whether due to public health considerations, extreme weather conditions, road closures, other travel restrictions or interruptions, shelter-at-home orders, LEA closures or other related considerations, at FCMAT's sole discretion, the Scope of Work, Project Costs, Responsibilities of the Client, and Project Schedule (Sections 2, 4, 5 and 6 herein) and other provisions herein may be revised. Examples of such revisions may include, but not be limited to, the following:

A. Orientation and exit meetings, interviews and other information-gathering activities may be conducted remotely via telephone, videoconferencing, or other means. References to fieldwork shall be interpreted appropriately given the circumstances.

B. Activities performed remotely that are normally performed in the field shall be billed as if performed in the field (excluding out-of-pocket costs that can otherwise be avoided).

C. The Client may be relieved of its duty to provide conference and other work area facilities for the Team.

14. FORCE MAJEURE

Neither party will be liable for any failure or delay in the performance of this Agreement due to causes beyond the reasonable control of the party, except for payment obligations by the Client.

15. EVALUATION

In the interest of continual improvement, FCMAT will provide the Client with an evaluation survey at the conclusion of the services. FCMAT appreciates the Client's honest assessment of the Team's services and process. The Client shall return the evaluation survey within 10 business days of receipt.

16. CLIENT CONTACT PERSON

The Client's contact person designated below shall be the primary contact person for FCMAT to use in communicating with the Client on matters related to this Agreement. At any time when this Agreement or FCMAT's process requires that FCMAT send information, document request lists, a draft report or a final report, or when FCMAT makes other requests for the Client to act upon, this is the person whom FCMAT will contact. The Client may change the contact person upon written notice to FCMAT's job lead assigned to the study.

Name: Lisa Grant-Dawson, Chief Business and Operations Officer

Telephone: (707) 246-6234

Email: lisa-grantdawson@scusd.edu

17. SIGNATURES

Each individual executing this Agreement on behalf of a party hereto represents and warrants that he or she is duly authorized by all necessary and appropriate action to execute this Agreement on behalf of such party and does so with full legal authority.

For Client:

April 15, 2026

Lisa Grant-Dawson
Chief Business and Operations Officer
Sacramento City Unified School District

Date

For FCMAT:

Michael H. Fine Digitally signed by Michael H. Fine
Date: 2026.04.16 14:45:24 -07'00'

Michael H. Fine,
Chief Executive Officer
Fiscal Crisis and Management Assistance Team

Date